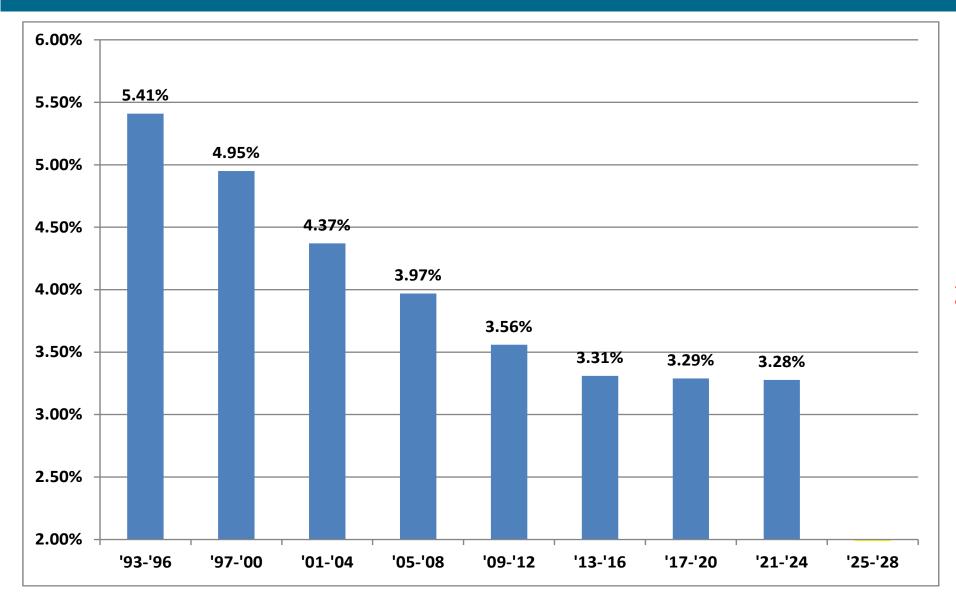
General Agency & Episcopal Matters Committee

October 25, 2022



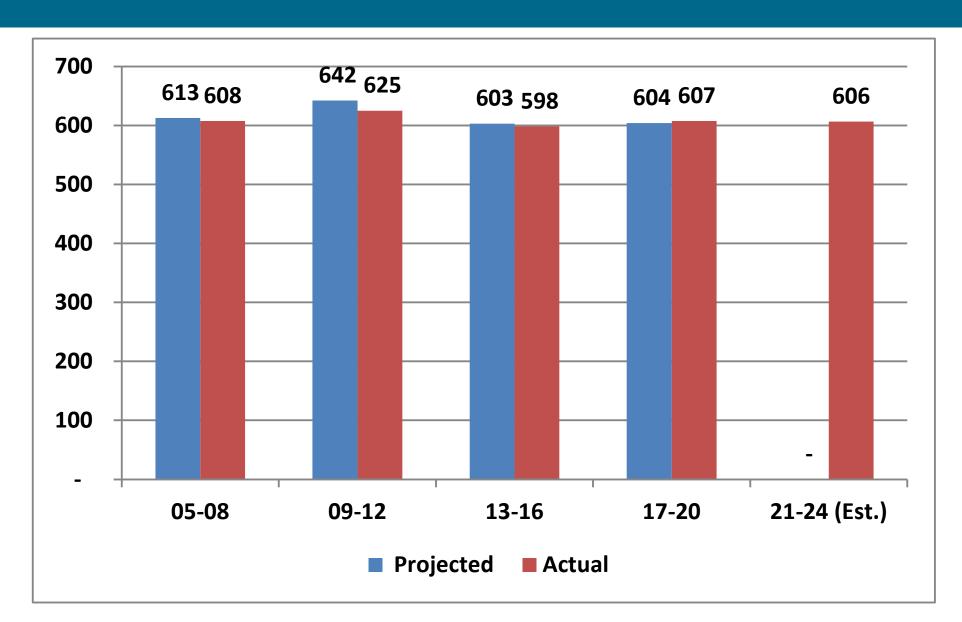
General Church Apportionment Trends

Base Percentage Trends

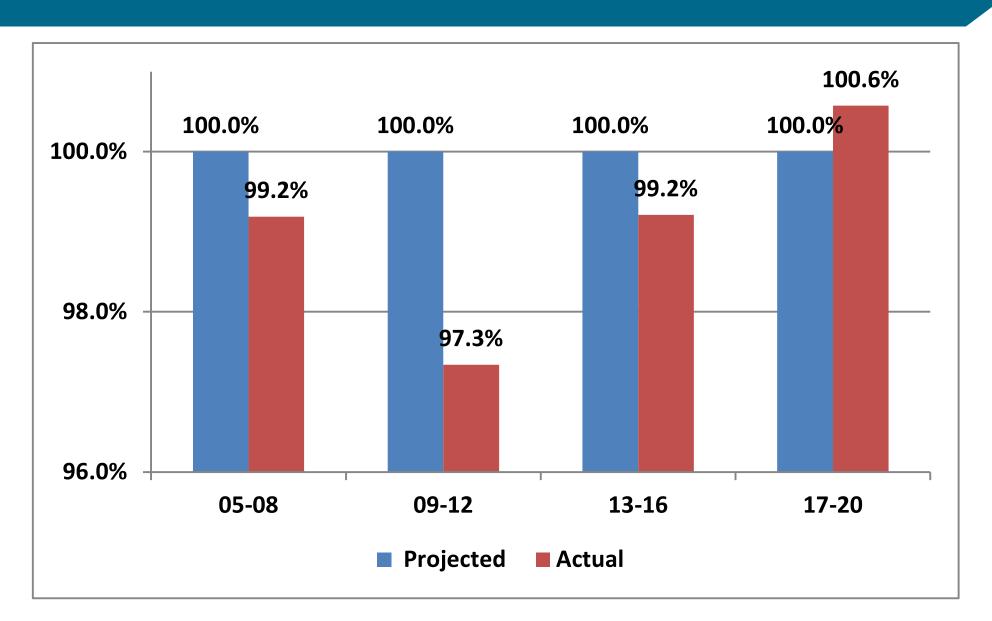


2025-2028 = TBD

Apportionments – Projected vs. Actual



Apportionments – Projected vs. Actual



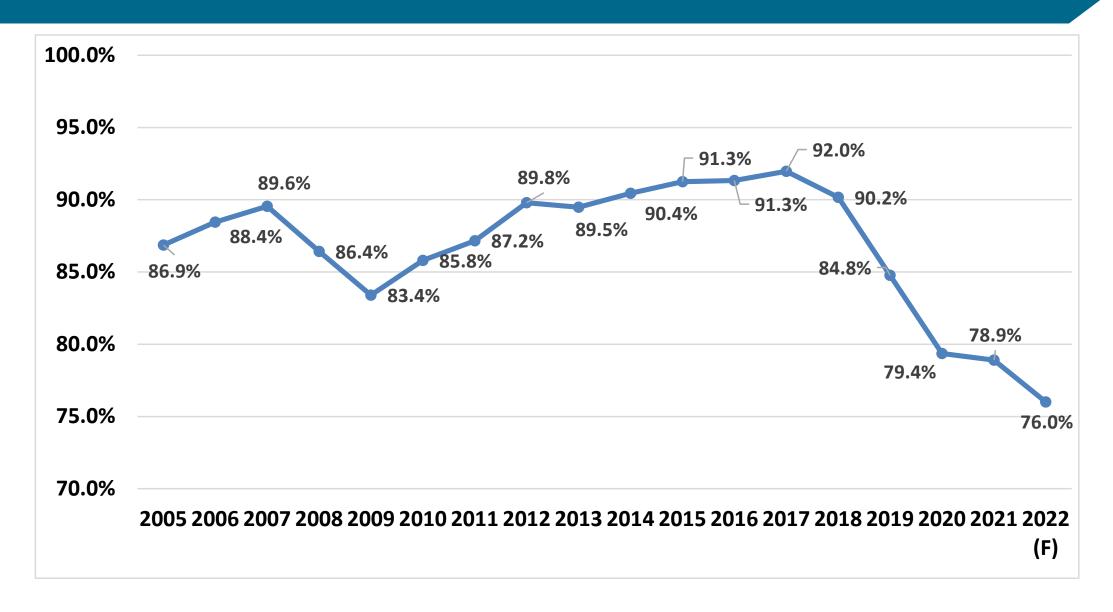
General Church Apportionment Collections - Trends & Projections

Jurisdictional Apportionments – YTD September 2022

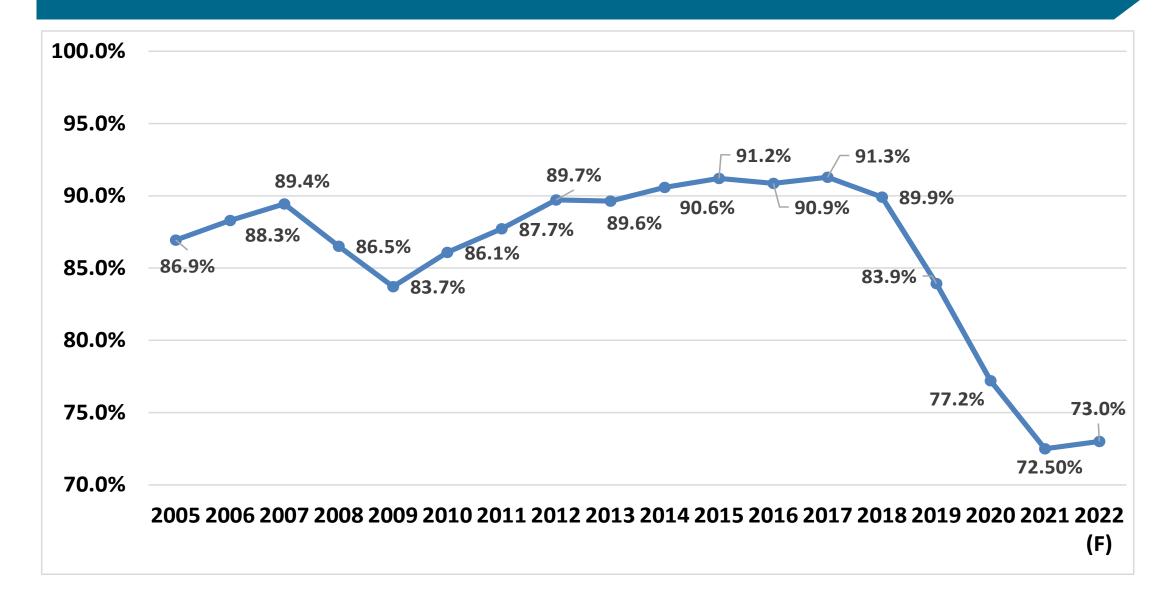
Figures In thousands	YTE)						YTD Collec	ction Rate	YTD vs 2021		
Apportioned Fund	2022		2021	20	22 Apport.	202	21 Apport.	2022	2021	\$	Coll %	
World Service	\$ 32,491	\$	31,980	\$	79,498	\$	79,479	40.9%	40.2%	\$ 511	0.6%	
Episcopal	\$ 12,627	\$	13,030	\$	23,542	\$	23,537	53.6%	55.4%	\$ (402)	-1.7%	
Ministerial Education	\$ 8,031	\$	7,900	\$	20,138	\$	20,133	39.9%	39.2%	\$ 132	0.6%	
Black College	\$ 4,676	\$	4,727	\$	10,710	\$	10,708	43.7%	44.1%	\$ (50)	-0.5%	
General Administration	\$ 4,000	\$	3,978	\$	9,440	\$	9,438	42.4%	42.1%	\$ 22	0.2%	
Africa University	\$ 1,107	\$	1,156	\$	2,397	\$	2,396	46.2%	48.2%	\$ (48)	-2.0%	
Interdenom. Cooperation	\$ 466	\$	407	\$	2,100	\$	2,099	22.2%	19.4%	\$ 59	2.8%	
										_		
Total	\$ 63,400	\$	63,176	\$	147,825	\$	147,791	42.9%	42.7%	\$ 223	0.1%	

- Overall collection rate virtually the same as 2021
- Episcopal Fund collection rate is lower than 2021
- World Service collection rate is slightly higher than 2021

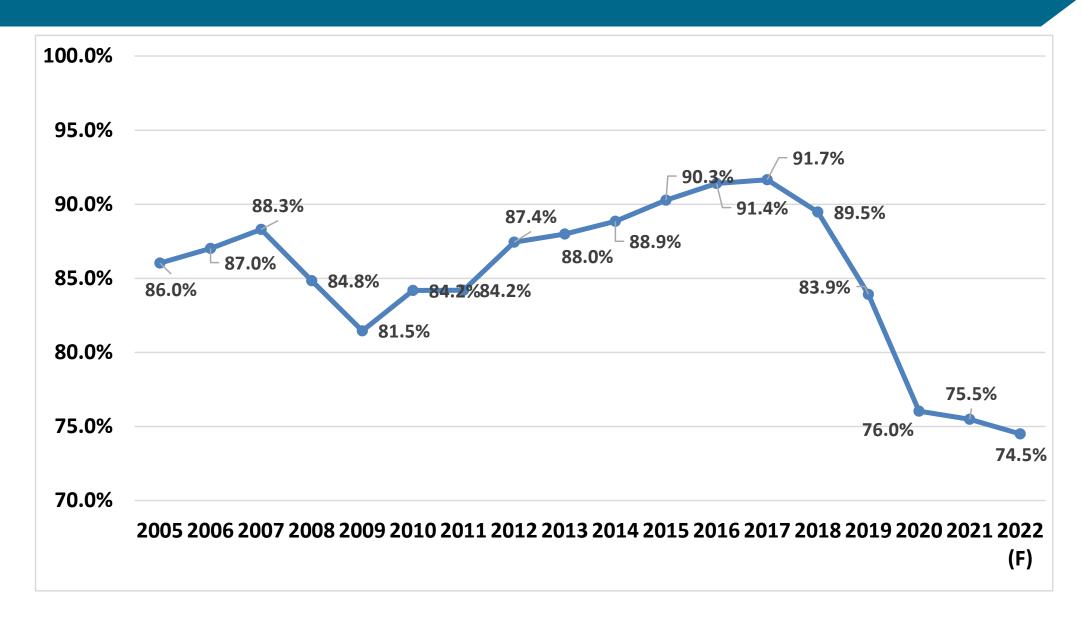
All Funds Collection Rate Trends & Projections



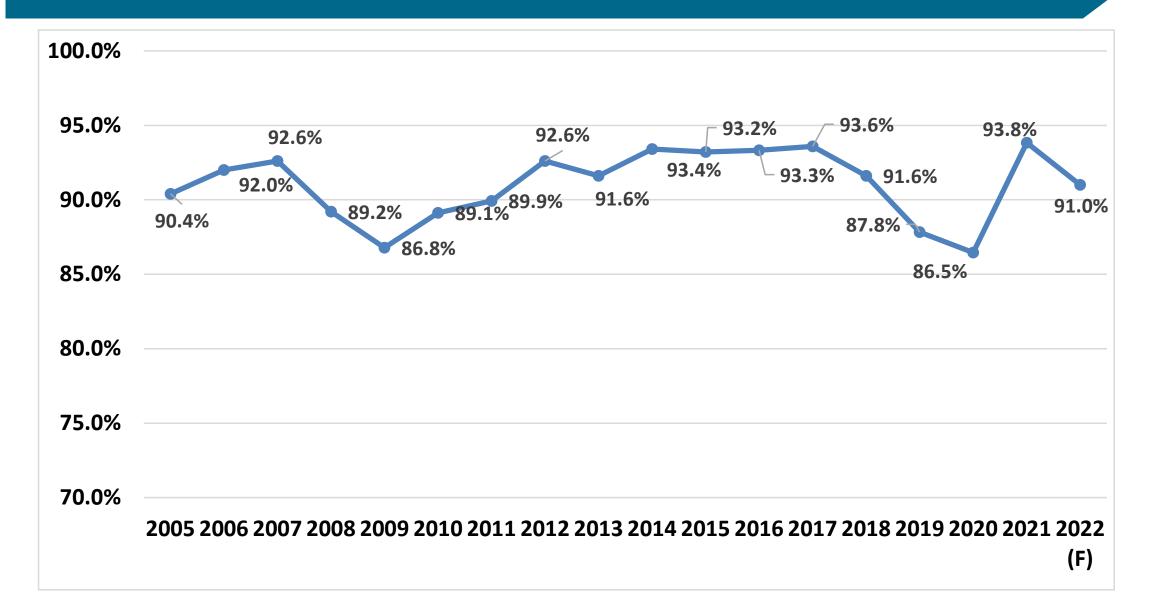
World Service Collection Rate Trends & Projections



General Admin. Collection Rate Trends & Projections

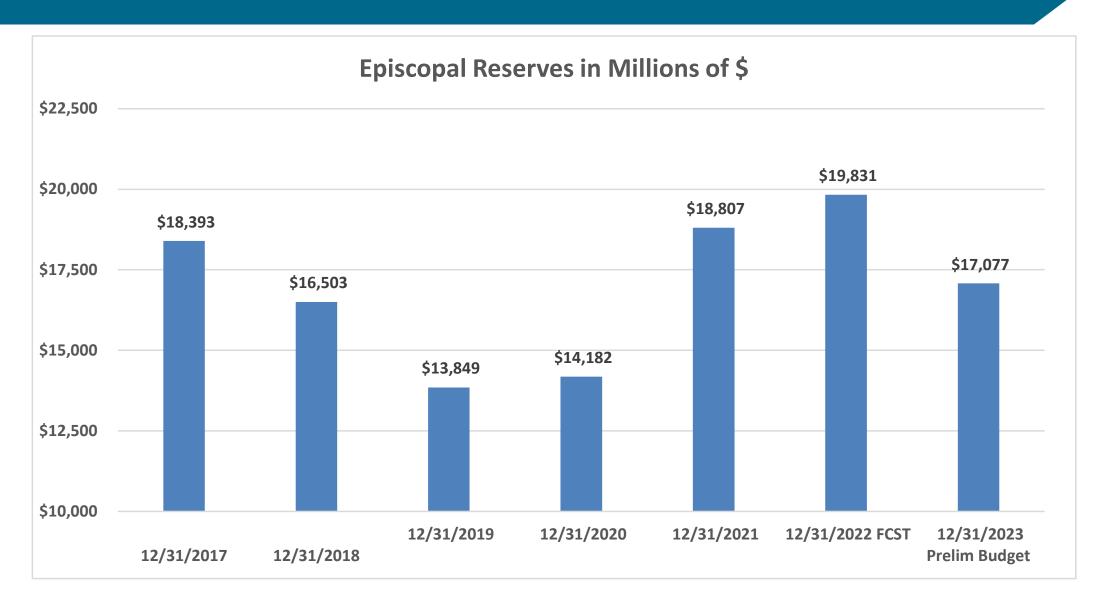


Episcopal Fund Collection Rate Trends & Projections



Episcopal Fund Financial Update

Episcopal Fund Reserve Trends & Projections



2023 Assumptions used in Projections

- 4% raises for all Bishops (Each 1% = approximately \$105,000 annually)
- Elections of new Bishops in November 2022
 - 45 Bishops in Jurisdictions beginning then. 46 currently allowed by General Conference
- 4% increase to office allowances (Each 1% = \$50,000 annually)
- No change to housing allowances from 2022
- 2 in person COB meetings in 2023
 - With the above changes the avg cost of U.S. Episcopal Area = \$350,000/ yr.
- 90% collection rate in 2022 and 85% in 2023
- \$2.8 million decrease in Reserves in 2023 (Budget not yet finalized)

Latest Economic Advisory Committee Projections

Cumulative Disaffiliation Impact by Year

	Cumulative Disaffiliation % by Year												
Jurisdiction	2022	2023	2024	2025									
North Central	4.8%	11.7%	16.4%	18.0%									
Northeastern	2.8%	8.2%	11.9%	14.9%									
South Central	6.1%	15.5%	23.2%	25.6%									
Western	4.0%	7.6%	10.3%	12.1%									
Southeastern	5.9%	15.1%	21.1%	24.3%									
Total	5.2%	13.1%	18.7%	21.3%									

Additional adjustments to expected apportionment base

- Normally, $AB_{t+3} = NNE_t$
 - AB_{t+3} = apportionment base in year t+3
 - NNE_t = nominal net expenditures in year t
- Disaffiliating churches are expected to pay apportionments the current and following year.
- Approximate the timing effect on apportionment base by:
 - $AB_{t+3} = NNE_t^{no\ dis} \times (1 cumulative\ discount_{t+1})$

Discount rate applied to apportionment base

	Disaffiliation
Apport.	cumulative
Year	discount rate
2024	0.052
2025	0.131
2026	0.187
2027	0.213
2028	0.213

Apportionment base: 2024-2028

• $AB_{t+3} = NNE_t^{no\ dis} \times (1 - cumulative\ discount_{t+1})$

		NNE(t-3)	
Apport.	NNE(t-3) no	discounted by	Percent
Year	discounting	survey	Discounted
2024	\$4,644,547,460	\$4,403,030,992	5.2%
2025	\$4,712,861,023	\$4,095,476,229	13.1%
2026	\$4,680,607,821	\$3,805,334,159	18.7%
2027	\$4,626,082,903	\$3,640,727,245	21.3%
2028	\$4,558,025,125	\$3,587,165,774	21.3%

Apportionment Sustainability Taskforce Recommendations

Apportionment Sustainability Taskforce Recommendation

- Reconvened in July 2022 to review recommendations from 2018, acknowledging that the current reality may be different
- Recommendation: Continue to support a 25% reduction in the Base Percentage
 - "Causes us to imagine a dream what the church of the 21st
 Century is all about."
 - "Creates a more flexible and nimble system and ushers in a new paradigm."
 - "Recalibrates the connection and encourages collaboration at the general Church level."

Apportionment Sustainability Taskforce Recommendation

- Recommendation: Continue to support a 25% reduction in the Base Percentage
 - Agencies, funds & ministries would recalibrate by identifying reductions to budgets.
 - Acknowledge the reduction not spread evenly across all general funds and agencies. For example, current legislation that fixes the number of bishops, necessarily results in uneven spreading of the total reduction.

Base Percentage & Apportionment Modeling

2025-2028 Apportionments With Varying Base Percentages

							% Change
							from 2017-
Base Percentage Reduction	2025	2026	2027	2028	2025-2028	2017-2020	2020
Apportionments @ 0% lower Base %	\$ 134,881,430	\$ 125,325,819	\$ 119,904,614	\$ 118,140,607	\$ 498,252,470	\$604,033,991	-17.5%
Apportionments @ 18% lower Base %	\$ 110,602,772	\$ 102,767,172	\$ 98,321,783	\$ 96,875,298	\$ 408,567,025	\$604,033,991	-32.4%
Apportionments @ 20% lower Base %	\$ 107,905,144	\$ 100,260,655	\$ 95,923,691	\$ 94,512,486	\$ 398,601,976	\$604,033,991	-34.0%
Apportionments @ 21% lower Base %	\$ 106,556,330	\$ 99,007,397	\$ 94,724,645	\$ 93,331,080	\$ 393,619,451	\$604,033,991	-34.8%
Apportionments @ 22% lower Base %	\$ 105,207,515	\$ 97,754,139	\$ 93,525,599	\$ 92,149,674	\$ 388,636,927	\$604,033,991	-35.7%
Apportionments @ 23% lower Base %	\$ 103,858,701	\$ 96,500,881	\$ 92,326,553	\$ 90,968,268	\$ 383,654,402	\$604,033,991	-36.5%
Apportionments @ 24% lower Base %	\$ 102,509,887	\$ 95,247,622	\$ 91,127,507	\$ 89,786,861	\$ 378,671,877	\$604,033,991	-37.3%
Apportionments @ 25% lower Base %	\$ 101,161,072	\$ 93,994,364	\$ 89,928,460	\$ 88,605,455	\$ 373,689,352	\$ 604,033,991	-38.1%

2025-2028 Apportionments With Varying Base Percentages

Figures in Thous	sands			Availab	<mark>le fo</mark>	<mark>r All Other 6</mark>	Funds		
Base Percentage Reduction	2025-2028 Total Apport.	Current Episcopal Fund Support	20	25-2028		017-2020 Approved Budget	% Change from 2017- 2020	Overall Budget Change from 2017- 2020	Proportional Difference Between Overall Reduction & Other 6 Funds
0%	\$ 498,252	\$ 92,000	\$	406,252	\$	512,015	-20.7%	-17.5%	-3.1%
18%	\$ 408,567	\$ 92,000	\$	316,567	\$	512,015	-38.2%	-32.4%	-5.8%
20%	\$ 398,602	\$ 92,000	\$	306,602	\$	512,015	-40.1%	-34.0%	-6.1%
21%	\$ 393,619	\$ 92,000	\$	301,619	\$	512,015	-41.1%	-34.8%	-6.3%
22%	\$ 388,637	\$ 92,000	\$	296,637	\$	512,015	-42.1%	-35.7%	-6.4%
23%	\$ 383,654	\$ 92,000	\$	291,654	\$	512,015	-43.0%	-36.5%	-6.6%
24%	\$ 378,672	\$ 92,000	\$	286,672	\$	512,015	-44.0%	-37.3%	-6.7%
25%	\$ 373,689	\$ 92,000	\$	281,689	\$	512,015	-45.0%	-38.1%	-6.8%

2025-2028 Apportionments With Varying Base Percentages

Figures in Thous	sands					for Other 6 s Episcopal F Reductions		Percent Reduction of Other 6 Funds @ Various Episcopal Funding Reductions			
Base	2025-2028	00/	5%	10%							
Percentage Reduction	Total Apport.	0% Reduction	Reduction		0%	5%	10%	0%	5%	10%	
0%	\$ 498,252	\$ 92,000	\$ 87,400	\$ 82,800	\$406,252	\$410,852	\$415,452	-20.7%	-19.8%	-18.9%	
18%	\$ 408,567	\$ 92,000	\$ 87,400	\$ 82,800	\$316,567	\$321,167	\$325,767	-38.2%	-37.3%	-36.4%	
20%	\$ 398,602	\$ 92,000	\$ 87,400	\$ 82,800	\$ 306,602	\$311,202	\$315,802	-40.1%	-39.2%	-38.3%	
21%	\$ 393,619	\$ 92,000	\$ 87,400	\$ 82,800	\$301,619	\$306,219	\$310,819	-41.1%	-40.2%	-39.3%	
22%	\$ 388,637	\$ 92,000	\$ 87,400	\$ 82,800	\$ 296,637	\$301,237	\$305,837	-42.1%	-41.2%	-40.3%	
23%	\$ 383,654	\$ 92,000	\$ 87,400	\$ 82,800	\$ 291,654	\$ 296,254	\$300,854	-43.0%	-42.1%	-41.2%	
24%	\$ 378,672	\$ 92,000	\$ 87,400	\$ 82,800	\$ 286,672	\$291,272	\$ 295,872	-44.0%	-43.1%	-42.2%	
25%	\$ 373,689	\$ 92,000	\$ 87,400	\$ 82,800	\$ 281,689	\$ 286,289	\$ 290,889	-45.0%	-44.1%	-43.2%	

Episcopal Fund – Baseline Income, Spending & Fund Balance Projection

Figures in Millions

														202	5-2028
Description	2	2023		2024	2025	2026		2027		2028		2025-2028		Avg.	
Income:															
2021-2024 Baseline Jur. Apportionments	\$	23.0	\$	23.0	\$ 23.0	\$	23.0	\$	23.0	\$	23.0	\$	92.0	\$	23.0
Baseline Collections @ 85%	\$	19.6	\$	19.6	\$ 19.6	\$	19.6	\$	19.6	\$	19.6	\$	78.2	\$	19.6
CC Estmated Collections	\$	0.6	\$	0.6	\$ 0.6	\$	0.6	\$	0.6	\$	0.6	\$	2.4	\$	0.6
Baseline Total Income	\$	20.2	\$	20.2	\$ 20.2	\$	20.2	\$	20.2	\$	20.2	\$	80.6	\$	20.2
Spending:															
2023 Draft Spending (1)	\$	23.0	\$	23.0	\$ 23.0	\$	23.0	\$	23.0	\$	23.0	\$	92.0	\$	23.0
5 new Bishops in Africa	\$		\$		\$ 1.3	\$	1.0	\$	1.0	\$	1.0	\$	4.3	\$	1.1
Adjusted Baseline Spending	\$	23.0	\$	23.0	\$ 24.3	\$	24.0	\$	24.0	\$	24.0	\$	96.3	\$	24.1
Baseline Surplus / (Deficit)	\$	(2.9)	\$	(2.9)	\$ (4.1)	\$	(3.9)	\$	(3.9)	\$	(3.9)	\$	(15.7)	\$	(3.9)
Beginning Fund Balance	\$	19.8	\$	17.0	\$ 14.1	\$	10.0	\$	6.2	\$	2.3	\$	14.1		
Ending Fund Balance	\$	17.0	\$	14.1	\$ 10.0	\$	6.2	\$	2.3	\$	(1.5)	\$	(1.5)		

Assumes:

- Apportionments remain the same as current quadrennium \$23.0 / year
- Central Conference contribution \$.6 million annually
- Annual spending consistent with 2023 budget with 46 Jurisdictional Episcopal Areas
- Addition of 5 new Episcopal Areas in Africa beginning in 2025

Effect on Episcopal Fund of Various Funding Reductions

Surplus / (Deficit) with Adjusted Baseline Spending and Various Funding Reductions

											202	25-2028
Funding Reduction	2	2023	2024	2025	2026		2027	2028	20	025-2028		Avg.
0% Reduction	\$	(2.9)	\$ (2.9)	\$ (4.1)	\$ (3.9)	\$	(3.9)	\$ (3.9)	\$	(15.7)	\$	(3.9)
5% Reduction	\$	(2.9)	\$ (2.9)	\$ (5.1)	\$ (4.8)	\$	(4.8)	\$ (4.8)	\$	(19.6)	\$	(4.9)
10% Reduction	\$	(2.9)	\$ (2.9)	\$ (6.1)	\$ (5.8)	\$	(5.8)	\$ (5.8)	\$	(23.5)	\$	(5.9)

Episcopal Fund Reserve Balance With Current Cost Structure

Funding Reduction	2	2023	2024			2025		2026	2	2027	2028
0% Reduction	\$	17.0	\$	14.1	\$	10.0	\$	6.2	\$	2.3	\$ (1.5)
5% Reduction	\$	17.0	\$	14.1	\$	9.0	\$	4.2	\$	(0.6)	\$ (5.5)
10% Reduction	\$	17.0	\$	14.1	\$	8.0	\$	2.2	\$	(3.6)	\$ (9.4)

of Episcopal Areas Reduced to Break-Even Spending Annually (1) (2)

Funding Reduction	2023	2024	2025	2026	2027	2028
0% Reduction	(9)	(9)	(13)	(12)	(12)	(12)
5% Reduction	(9)	(9)	(16)	(16)	(16)	(16)
10% Reduction	(9)	(9)	(20)	(19)	(19)	(19)

- (1) Assumes no other cost changes (i.e. meetings, office allowance, salaries, etc.)
- (2) This uses the global average cost of an Episcopal Area of \$310,000. The Avg. in the U.S. is \$350,000

2023 Episcopal Fund Spending Breakdown

GCFA Controlled:

- Salaries = \$9.9 million
 - Jurisdictional Salary = \$175,595
- Benefits (Health & Pension) = \$2.4 million
- Office Allowance = \$5.1 million
- Housing Allowance = \$.8 million
- Retiree Benefits = \$.6 million
- GCFA Fixed Charges = \$.5 million

Total GCFA Controlled = \$19.3 million

Other Costs:

- COB Office & Ecumenical = \$1.4 million
- Travel & meetings = \$1.8 million
- Other = \$.5 million

Total Other Costs = \$3.7 million

Next Steps

Quadrennial Budget Process – Next Steps

November - 2022

GCFA to make recommendations to General Conference:

- Base Percentage rate & bottom line with input from:
 - Apportionment Sustainability Taskforce
 - Economic Advisory Committee
 - Committee on General Agency & Episcopal Matters
 - The Connectional Table

Quadrennial Budget Process – Next Steps

November - 2022

GCFA to make recommendations to General Conference:

- Allocations
 - Episcopal Fund
 - General Administration Fund
 - GCFA Fixed Charges

Quadrennial Budget Process - Next Steps

November - 2022

GCFA communicates to The Connectional Table:

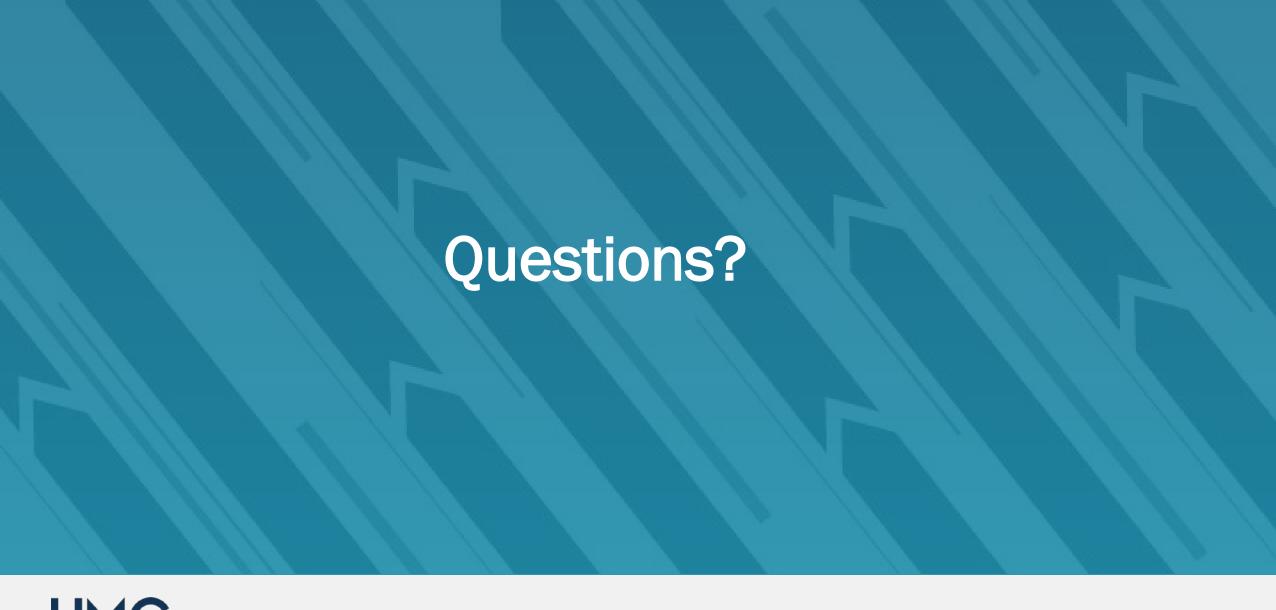
- Amount available for the other five funds:
 - World Service Fund
 - Ministerial Education Fund
 - Black College Fund
 - Africa University
 - Interdenominational Cooperation Fund

Quadrennial Budget Process – Next Steps

May - 2023

GCFA & The Connectional Table agree to:

- Allocations to and within:
 - World Service Fund
 - Ministerial Education Fund
 - Black College Fund
 - Africa University
 - Interdenominational Cooperation Fund





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